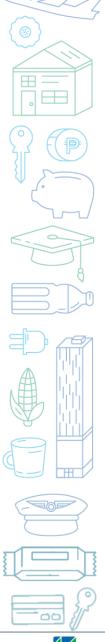




### Agenda

- 1 1H 2018 Unaudited Results
- 2 Updates, Plans & Prospects



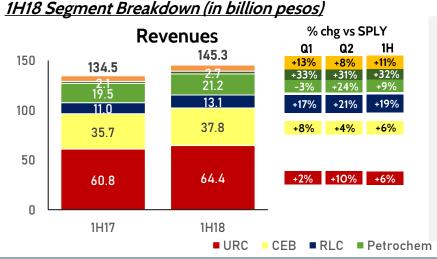
### JGS: Better Q2 results with stronger revenue growth and slower net income decline

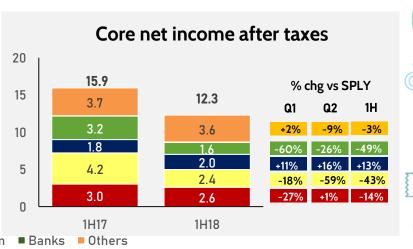
|                             | In billion pesos |      | Growth (%) vs SPLY |      |      |      |
|-----------------------------|------------------|------|--------------------|------|------|------|
|                             | 1Q18             | 2Q18 | 1H18               | Q1   | Q2   | 1H   |
| Revenues                    | 70.7             | 74.6 | 145.3              | +5%  | +11% | +8%  |
| Core net income after taxes | 6.3              | 5.9  | 12.3               | -23% | -23% | -23% |
| Net income                  | 4.8              | 5.0  | 9.8                | -36% | -30% | -33% |

<sup>\*</sup>attributable to equity holders of the parent

- Q2 topline growth accelerated due to (1) improvements in URC's BCF PH and AIC (2) sustained growth momentum across RLC's business units, and (3) higher average selling prices of Petrochem's products
- Core net income fell in 1H18 as weaker peso and higher fuel prices led to higher input costs in CEB. URC and Petrochem
- Net income decline slowed in Q2 on better performances of Petrochem, RLC, and MER, and lower FX translation loss in parent debt



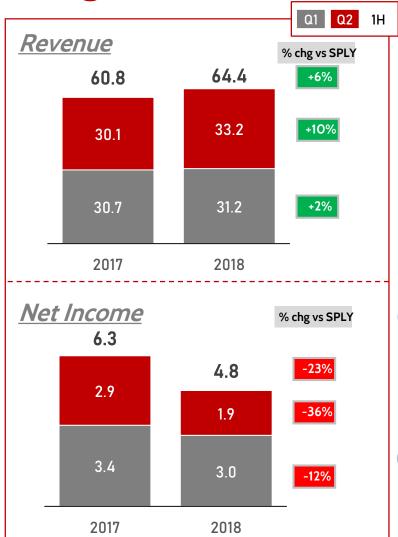


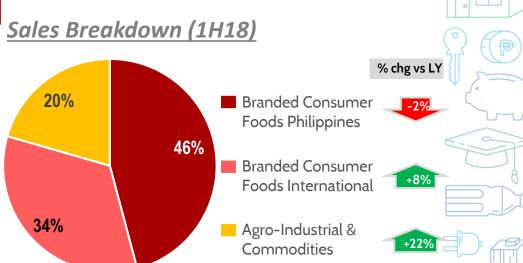




# URC: Topline accelerated in Q2 but margins remained challenged



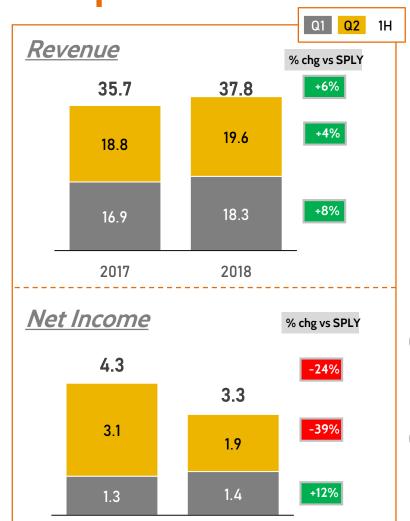




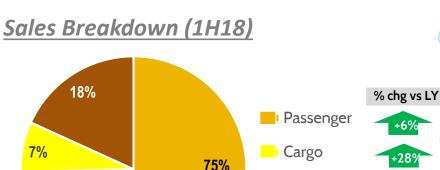
- Sales growth improved in Q2 as Philippines Branded Consumer Foods (BCF PH) returned to growth from the decline experienced in Q1; and as Agro-Industrial & Commodities (AIC) sold larger volumes of flour, sugar and Feeds
- Conversely, net income dropped faster due to lower volumes in Coffee and higher selling & distribution cost in BCF Philippines; and FX losses vs gains in SPLY



CEB: Passengers and cargo lifted sales while cebu pacific pacific fuel prices and FX mainly contracted margins



2018



- Passenger and cargo revenues increased as a result of better volumes, coupled with higher average passenger fares in 1H18
- Higher fuel prices, weaker peso, and additional expenses from the new aircraft acquisitions pulled down net income in 1H18; with hedging gains not enough to offset their impact in Q2



+28%

Ancilliary

Revenue



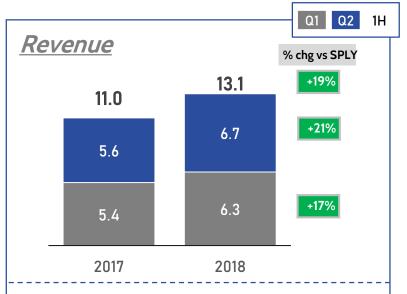


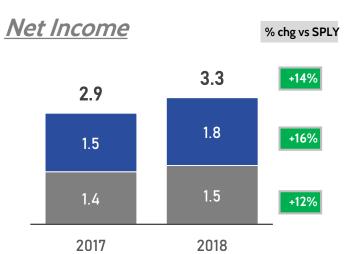


2017

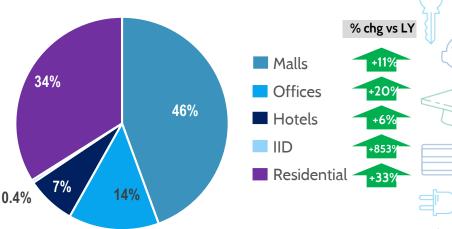
### RLC: Robust growth momentum sustained









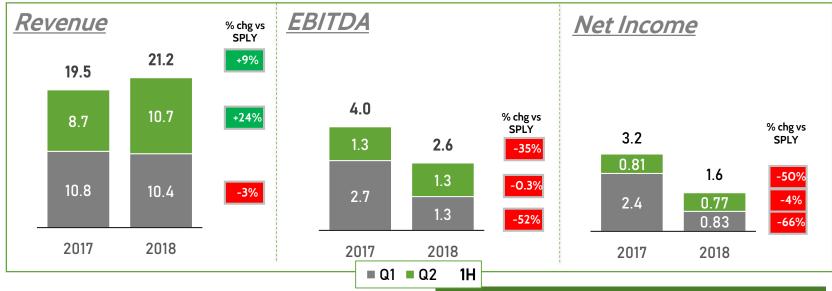


- Strong topline and net income growth in 1H18 driven by robust performances of all business portfolios, with malls and offices growth improving further in Q2
- Margins slightly declined on the back of higher real estate cost and pre-operating expenses such as commissions for recently completed investment properties



# Petrochem: Sales and profit growth improved in Q2





- Higher average selling prices of polymer and cracker products led to revenue growth acceleration in Q2
- Net income growth began to stabilize in Q2 given a normalized base last year, better gross margins of PE and mixed C4 vs Q1, and extra contribution from C3 Exports

| SALES VOLUME (MT) | 1H17    | 1H18    | %chg |
|-------------------|---------|---------|------|
| *C2 (Ethylene)    | 17,058  | 29,041  | 70%  |
| *C3 (Propylene)   | -       | 12,274  | NA   |
| Pygas             | 116,806 | 108,958 | -7%  |
| Mixed C4          | 49,299  | 53,540  | 9%   |
| PE                | 139,801 | 124,431 | -11% |
| PP                | 94,148  | 81,665  | -13% |
| TOTAL             | 417,112 | 409,909 | -2%  |
|                   |         |         |      |

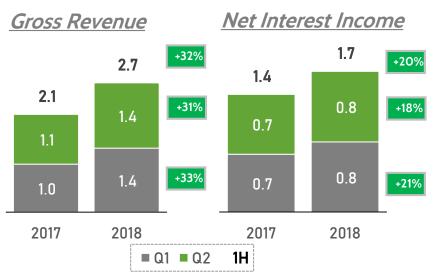
\*After eliminations

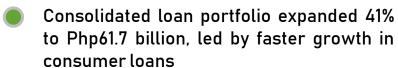


# Robinsons Bank: Sustained its solid growth momentum

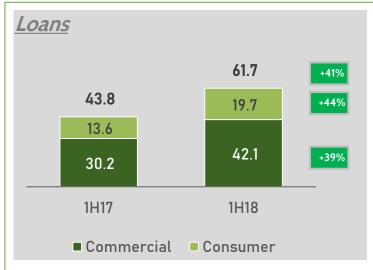


ROBINSONS





- Net interest income now account for 86% of net revenues vs 83% last year
- Ranked\* 19th in Assets & Loans, and 18th in Deposits
- Current consolidated network of 150 branches and 261 ATMs



| Consolidated (Php Bn)  | 1H17   | 1H18   | Growth |
|------------------------|--------|--------|--------|
| Assets                 | 87.2   | 109.0  | 25%    |
| Equity                 | 12.3   | 12.6   | 3%     |
| Gross TLP              | 43.8   | 61.7   | 41%    |
| Gross NPLs             | 1.2    | 1.1    | -8%    |
| Capital Adequacy Ratio | 23.43% | 17.28% | ***    |
| Tier 1 Ratio           | 22.62% | 16.40% |        |

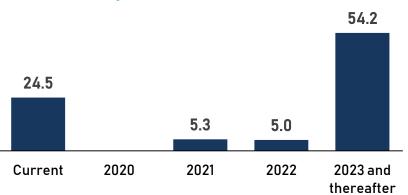


### JGS: Maintained a healthy balance sheet & stable dividend income

#### Consolidated

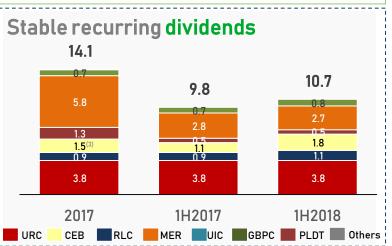
|                     | Dec 2017 | Jun 2018 | Growth |
|---------------------|----------|----------|--------|
| Cash <sup>(1)</sup> | 55.8     | 56.0     | 0%     |
| Financial Debt      | 227.5    | 235.6    | 4%     |
| Total LT Debt       | 181.7    | 213.0    | 17%    |
| FX-Denominated      | 104.0    | 117.4    | 13%    |
| Net Debt            | 171.7    | 179.6    | 5%     |
| D/E Ratio           | 0.66     | 0.66     |        |
| Net D/E Ratio       | 0.50     | 0.50     |        |

#### Schedule of parent LT debt maturities



#### **Parent**

|   | Dec 2017 | Jun 2018 | Growth |
|---|----------|----------|--------|
| Cash  | 18.8     | 17.6     | -7%    |
| Total LT Debt                                 | 71.8     | 88.9     | 24%    |
| Total ST Debt                                 | 19.3     | 5.8      | -70%   |
| Net Debt                                      | 72.3     | 77.2     | 7%     |
| Blended Cost of<br>LT Debt                    | 4.8%     | 4.6%     |        |
| Blended Avg.<br>Remaining Life <sup>(2)</sup> | 3.9 yrs  | 3.6 yrs  |        |





















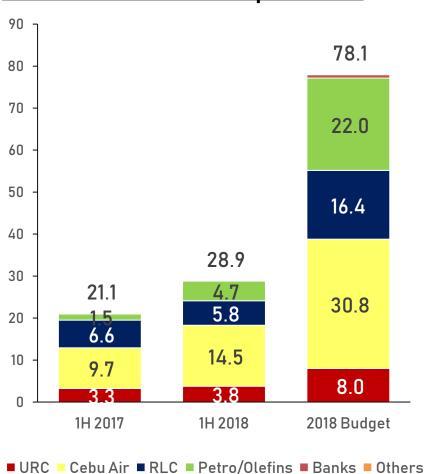
Cash, FVPL and available for sale (AFS) investments from Robinsons Bank and AFS on PLDT are excluded

Recalculated based on weighted average from simple average in previous presentations

Includes dividends from CP Air

# CAPEX spending mainly coming from CEB, RLC and Petrochem

#### 1H18 CAPEX SPEND: Php 28.9 bn





Capacity expansion of BCF Int'l, Sugar and Flour



- Land acquisitions
- Development of malls, offices, hotels and warehouse facilities



Aircraft acquisition (5 A321 CEO aircraft and 2 ATR72-600)



- Maintenance and CAPEX for expansion projects
- ROBINSONSBANK
- Branch expansion
- Maintenance CAPEX

















## Updates, Plans & Prospects



### Plans, Prospects and Business Updates



- Fix the basics:
  - Coffee- deeper diagnostics on the brand using different marketing lenses
  - Distribution review route-to-market strategy; sharpen customer engagement
  - Supply Chain- ongoing rationalization program and total SC reorganization
- Potential to implement price increases in the 2H to offset volatility in input prices and forex



 Breach 1.5mn sqm-mark by opening 2 new malls over 4Q18-1Q19, finish Zeta Tower and Cyberscape Gamma offices, complete Dusit Thani Mactan Cebu and Go Hotels Iligan, and construct new warehouses in 2H18

- Further add value thru strategic partnerships and joint ventures
- Finalize ongoing negotiations on the acquisition of various properties for landbanking



- Upsize strategy with A330 and A321 aircraft for a conservative but flexible fleet expansion plan
- Continue digital transformation including the installation of the MAX Airport Suite of applications for increased productivity and enhanced customer experience
- Launch the Manila-Melbourne flights in 3Q18



- Improve overall plant operations to achieve sustained 100% production rates
- Ongoing engineering works for the naphtha cracker expansion, new aromatics and butadiene extraction units, and both the new and expanded plants for polymers
- Integrated operations for the expanded petrochemical complex by 2020



- Fully deploy the proceeds of the Php1.78bn LTNCD issue last July 2018
- Php3.0 billion recapitalization in 2H18 to sustain growth
- Following our digital launch in 2Q18, our credit cardholders increased 7x from year-end 2017



 After the official launch of Cashalo last June 6, 2018, we continue to implement customer acquisition programs to drive registration and loan application. Cashalo has already established a number of employer partnerships with leading brands to provide their employees easier access to its services

Ongoing trials for new products and payment channels to be rolled out in the next 6 months

Digital Transformation

- Digital Transformation Office (DTO) created to provide the foundation for JGS' digitalization
- DTO acquired relevant technical capabilities to embed customer-centric, data-driven and agile work-culture across the organization



- Waiting for government's go signal on the super consortium's Php108bn NAIA Redevelopment proposal
- Preparing to bid for the 25-year Clark International Airport Operations and Maintenance Concession, together with Filinvest Development Corp













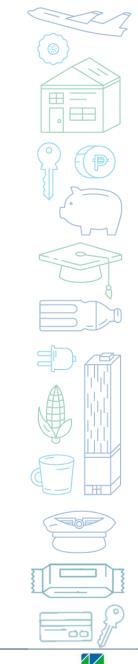




## Thank you!

For more information, please contact:

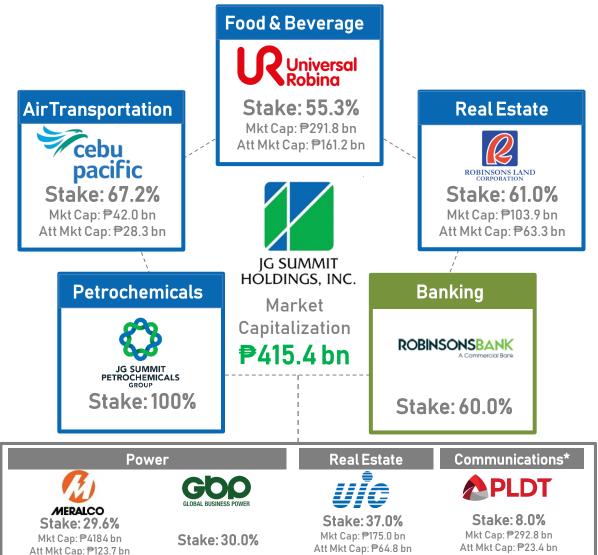
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# **Appendix**



### **Corporate Structure**





As of August 6, 2018

Forex Rate: 1USD= 53.146 PHP

### **Balance Sheet**

| (Php Millions)   | As of Jun 2018 | As of Dec 2017 |
|--|----------------|----------------|
| Cash & cash equivalents (including Financial assets at FVPL and AFS investments) | 77,337         | 89,694         |
| Other current assets   | 124,073        | 117,022        |
| Investments in Associates and JVs - net  | 141,198        | 138,539        |
| Property, plant, and equipment   | 198,323        | 181,660        |
| Other noncurrent assets  | 228,541        | 212,540        |
| TOTAL ASSETS   | 769,471        | 739,455        |
| Current liabilities  | 191,208        | 181,680        |
| Noncurrent liabilities   | 219,839        | 211,355        |
| TOTAL LIABILITIES  | 411,048        | 393,035        |
| Stockholders' Equity   | 272,124        | 267,837        |
| Non-Controlling Interest   | 86,300         | 78,582         |
| TOTAL EQUITY   | 358,424        | 346,420        |



### **Income Statement**

| (Php Millions)  | YTD Jun 2018 | YTD Jun 2017 | YoY   |
|---|--------------|--------------|-------|
| REVENUES  | 145,286      | 134,473      | 8%    |
| Cost of sales and services                              | 94,474       | 82,901       | 14%   |
| GROSSINCOME   | 50,812       | 51,572       | -1%   |
| Operating Expenses                                      | 26,845       | 24,493       | 10%   |
| OPERATING INCOME  | 23,968       | 27,079       | -11%  |
| Financing costs & other charges                         | (4,442)      | (3,686)      | 21%   |
| Foreign exchange gain/ (loss) - net                     | (2,829)      | (435)        | 551%  |
| Market valuation gain/ (loss)                           | 385          | (1,082)      | -136% |
| Finance income  | 793          | 600          | 32%   |
| Others  | (363)        | 398          | -191% |
| INCOME BEFORE TAX                                       | 17,511       | 22,874       | -23%  |
| Provision for Income Tax                                | 2,925        | 2,676        | 9%    |
| NETINCOME   | 14,586       | 20,198       | -28%  |
| NET INCOME ATTRIBUTABLE TO EQUITY HOLDERS OF THE PARENT | 9,839        | 14,644       | -33%  |
| CORE NET INCOME   | 12,294       | 15,947       | -23%  |



### **Performance of Minority Investments**



